HYDERABAD METROPOLITAN DEVELOPMENT AUTHORITY (HMDA)

DEVELOPMENT OF LOGISTICS PARKS ON PPP

AT MULTIPLE LOCATIONS IN HYDERABAD

EXPRESSION OF INTEREST

(EOI)

****

Implementation on

Design, Build, Finance, Operate & Transfer (DBFOT) basis

DECEMBER 2022

Important dates

S No.	Particular	Date/Time
1	Start date of issuance/ download of EoI document	**29.12.2022**
2	Pre-EOI Conference	**04.01.2023**
3	Start date of EoI submission	**29.12.2022**
4	Last date of submission of EoI	**12.01.2023**
5	EoI opening date and time	**12.01.2023 at 3:30PM (IST)**

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HYDERABAD METROPOLITAN DEVELOPMENT AUTHORITY (HMDA)

NOTICE INVITING EXPRESSION OF INTEREST (EOI)

NIT No.HMDA/DEV/CE/37/2022-23, DT:23.12.2022

Hyderabad Metropolitan Development Authority (HMDA) has decided to develop logistics parks in Hyderabad to streamline the freight movement and support industrial activity in Hyderabad Metropolitan Area.

HMDA intends to develop logistics parks in the following locations:

a. Lakdaram – situated in situated in Survey No. 738 in Lakdaram Village, Patancheru Mandal, Hyderabad
b. Patancheru – situated in situated in Survey No. 639 in Patencheru Village, Patancheru Mandal, Hyderabad

This is a combined Expression of Interest (EOI) for both Lakdaram and Patancheru Projects. However, the Bidders are requested to submit separate responses for Expression of Interests for each project. The Bidders can submit responses for both or any one of the projects.

Some of the key conditions for the project is attached at Annexure 1. The Declaration/ Undertaking and other forms are available at Annexure 2 to 11 with the EoI.

3. The EoI with Annexes can be downloaded from the website www.tender.telangana.gov.in & www.hmda.gov.in

4. **Eligibility Criteria**

HMDA seeks expression of interest from Organizations/ Institutions/ Firms fulfilling the following mandatory eligibility requirements either as a single entity or a consortium of up to 3 entities:

Technical Eligibility:

a. The Firm/ Organization/ institution should be registered and non-political in nature and also should not be blacklisted by any central/ state government department/ PSU/Agency;
b. It should be a legal entity eligible to enter into an agreement/ contract with HMDA to undertake work in India;
c. The Bidder should have developed and commissioned projects (PPP or EPC basis) as a Contractor or Developer, either on its own or as a Lead Member of a Consortium of minimum cumulative value within past ten (10) years immediately preceding the date of submission of response to EOI as per the table below:

S No.	Project	Cumulative Experience Value	Minimum value per project
1	Lakdaram	INR 1300 Crores	INR 130 Crores
2	Patancheru	INR 320 Crores	INR 32 Crores
3	Both	INR 1620 Crores	INR 130 Crores

Cumulative experience of the bidder shall be arrived by using following factors:

Category	Factor
PPP – Related Sector	1.45
PPP- Other Sector	1.0
EPC – Related Sector	1.0
EPC – Other Sector	0.70

For the purpose of evaluation of this EOI projects executed can either be on PPP or EPC basis and

'Related sector projects' would include Logistics parks, Inland Container Deport (ICD), Container Freight station, Free Trade Warehousing Zone (FTWZ), Freight Village, Warehouses, Cold storage facilities, Air Cargo Complex, manufacturing / processing related Industrial Parks/ Estates/SEZ; and

'Other sector projects' would include highways, railways, metro rail, power sector, airports, pipelines, irrigation, water supply, stadium, hospitals, hotel, smart city, silos, oil and gas and real estate development

Financial Eligibility:

It must have net worth of at least 25% of the estimated project cost of the project as on 31st March 2022.

For the ease of understanding,

- If bidder wants to express interest for Patancheru – net worth requirement is INR 23 Crore
- If bidder wants to express interest for both the projects – net worth requirement is INR 186 Crore

Note:

1. Eligibility criteria may vary at the time of publication of RFP.
2. HMDA may in their absolute discretion, but without being under any obligation to do so, update, amend or supplement the information in the EoI at the time of finalisation of RFP.
3. The maximum number of members in the Consortium shall be three including the Lead Member.
4. The above financial criteria shall apply to the Consortium, as a whole, and the lead member shall fulfil a minimum of 51% of the financial criteria as mentioned above, and each other constituent member of the Consortium shall individually fulfil at least 5% of the Financial Criteria.
5. The Technical Criteria shall be applicable to any member of the Consortium or consortium as a whole.
6. Experience for any activity relating to an Eligible Project shall not be claimed by two or more Members of the Consortium. In other words, no double counting by a Consortium in respect of the same experience shall be permitted in any manner whatsoever.
7. Joint bidding agreement of the consortium can be submitted at the RFP stage. However, authorization letter to the lead member by intended consortium members shall be provided for submitting the response to this EOI.
8. **Further, conditions for participation in consortium shall be elaborated at the stage of RFP.**

5. List of documents that bidder needs to submit along with the application:

a. Application format;
b. Copy of the registration/ Memorandum of Association of the organization;
c. Complete address of the organization with contact details;
d. Copy of PAN, GSTIN/ Service Tax Registration Certificate;
e. Copy of the audited financial statements for last three financial years;
f. Affidavit that the organization is currently not black-listed by any government department or agency;
g. Undertaking and other annexures as per the enclosed formats;

Note:

i. Firm shall provide the details of completed projects only
ii. Chronology of Projects as per start date of project
iii. Documents i.e. letter for award of work/ contract, mentioning the duration of work as well as completion certificate from the client should be enclosed after the list.

6. Submission Process and Evaluation

a. The Expression of Interest (Eol) with all relevant information and documents must be submitted online at Telangana E-procurement portal https://tender.telangana.gov.in Any other mode of submission will not be accepted.
Note: The Eol proposal should not be more than 100 pages including all documents/ information, etc. Therefore, precise information/ details should be furnished. The proposal and all correspondence and documents shall be in English.

b. Applicants shall be responsible for registering themselves at Telangana E-Procurement Portal for uploading of their proposals and ensure that the proposals are uploaded in time on or before the date prescribed above.
c. The Department would evaluate the Eol of only those agencies which shall fulfill the mandatory eligibility requirements mentioned in point 4 above.

7. Pre-EOI Conference

Pre-EOI conference shall be organised by HMDA to clarify issues and to answer queries of the Bidder(s). Interested bidders can send their queries as per Annexure 9 through email and bidder(s) or his authorized representative is invited to attend a pre-bid meeting which will take place at 7th floor, East wing, HMDA Office, Swarna Jayanthi Complex, Ameerpet, Hyderabad on 04.01.2023 at 3:00PM

The tenderer is requested to submit any questions in writing or by email to reach HMDA one day prior to the pre-bid meeting. Non-attendance at the pre-bid meeting will not be a cause for disqualification of bidder in the EOI process.

8. Contact Details

Further details, if any, may be obtained by writing in to the above mentioned address or at email: superintendingengineerhmda@gmail.com & ce@hmda.gov.in

9. Conditions Under Which This EOI is Issued

a. This EOI is not an offer and is issued with no commitment. HMDA reserves the right to withdraw the EOI and change or vary any part thereof at any stage. HMDA also reserves the right to disqualify any bidder, should it be so necessary at any stage.
b. HMDA reserves the right to withdraw this EOI if HMDA determines that such action is in the best interest of the Government of Telangana.
c. Timing and sequence of events resulting from this EOI shall ultimately be determined by HMDA.
d. No oral conversations or agreements with any official, agent, or employee of HMDA shall affect or modify any terms of this EOI and any alleged oral agreement or arrangement made by a bidder with any department, agency, official or employee of HMDA shall be superseded by the definitive agreement that results from this EOI process. Oral communications by HMDA to bidders shall not be considered binding on HMDA, nor shall any written materials have provided by any person other than HMDA.
e. Neither the bidder nor any of the bidder's representatives shall have any claims whatsoever against HMDA or any of their respective officials, agents, or employees arising out of, or relating to this EOI or these procedures (other than those arising under a definitive service agreement with the bidder in accordance with the terms thereof).
f. Applicants who are found to canvass, influence or attempt to influence in any manner the qualification or selection process, including without limitation, by offering bribes or other illegal gratification, shall be disqualified from the process at any stage.
g. Each applicant shall submit only one Pre-qualification requirements proposal.

Chief Engineer,HMDA

ANNEXURE 1 - PROJECT SUMMARY

S No.	Topic	Key Information

1	Project title	Development of Logistics Parks at Lakdaram and Patancheru in Hyderabad on PPP mode
2	Authority	Hyderabad Metropolitan Development Authority
3	Location and Site Area	1. Lakdaram – 101 Acres (17°34'47.6"N 78°11'29.6"E) 2. Patancheru – 29 Acres (17°31'04.7"N 78°15'07.9"E)
4a	Minimum Development Obligations for Lakdaram (Indicative)	1. Concessionaire shall make investment of at least a. thirty percent (30%) of the total approved built up area in 3 years from the agreement date, b. sixty percent (60%) of the total approved built up area in 5 years from the agreement date and c. seventy five percent (75%) of the total approved built up area in 7 years from the agreement date. 2. Development which a concessionaire shall undertake in the subject site shall include but not limited to: • Total Built up Area of Warehouse: 24,00,000 Sft. (Grade A space. Specifications for Grade A development are detailed in the Concession Agreement) • Administrative and other statutory body space • Others Concessionaire has the right to develop its own master plan and allocate areas towards each of the above components except for the total built up area for warehouse in compliance to local byelaws and other applicable statutory norms. Masterplan is subject to approval from HMDA. Only logistics processing and storage-related activities will be allowed on land meant for the logistics development. 3. Concessionaire has the right to appoint an operator for running the facility. Further, Concessionaire cannot sublease the land, it can only sub lease built up assets. 4. Concessionaire has right to develop 5% of the land parcel for commercial development. 5. Support Facilities and on-site infrastructure like internal road network, parking areas with hard pavement to sustain truck/ trailer loads, security, water supply, noise & air pollution prevention arrangements, rainwater harvesting, sewage

		treatment, solid waste management, landscaping and other services required for the facility.
4b	Minimum Development Obligations for Patancheru (Indicative)	1. Concessionaire shall develop 100% of the total approved built up area in 3 years from the agreement date 2. Development which a concessionaire shall undertake in the subject site shall include but not limited to: • Total Built up Area of Warehouse: 4,00,000 Sft. (Grade A space. Specifications for Grade A development are detailed in the Concession Agreement) • Administrative and other statutory body space • Others Concessionaire has the right to develop its own master plan and allocate areas towards each of the above components except for the total built up area for warehouse in compliance to local byelaws and other applicable statutory norms. Masterplan is subject to approval from HMDA. Only logistics processing and storage-related activities will be allowed on land meant for the logistics development. 3. Concessionaire has the right to appoint an operator for running the facility. Further, Concessionaire cannot sublease the land, it can only sub lease built up assets. 4. Concessionaire has right to develop 5% of the land parcel for commercial development. Support Facilities and on-site infrastructure like internal road network, parking areas with hard pavement to sustain truck/ trailer loads, security, water supply, noise & air pollution prevention arrangements, rainwater harvesting, sewage treatment, solid waste management, landscaping and other services required for the facility.
5	Estimated Project Cost	• Lakdaram - INR 650 Crores • Patancheru – INR 160 Crores *Cost includes developing minimum development obligations, Interest During Construction, Permissions, Approvals, etc).*
6	Implementation Format	Public Private Partnership (PPP)
7	Institutional Structure for Implementation	Special Purpose Company (SPC) shall be formed by the Preferred Bidder under the Indian Companies Act-

		1956, exclusively for implementation of the Project in terms of the Concession Agreement
8	Concession Format	Design Build finance Operate and Transfer Basis (DBFOT)
9	Concession Period	33 years including construction period from the date of signing of the Concession Agreement.
10	Payment to the Authority	1. Upfront Bid Premium 2. Revenue share or Minimum Guarantee amount per sft whichever is higher (Tentative)
11	Bid Parameter (Tentative)	XNPV of sum of upfront bid premium and revenue share. *Upset values for both upfront bid premium and revenue share shall be provided, and bidder shall have to quote over and above the upset values only.* Minimum Guarantee values shall also be fixed by the Authority.

Note: Telangana State Logistics Policy 2021-26 - GO MS no. 17 issued by Industries and Commerce (IF CELL-L&B) Department dated 06.08.2021 shall be applicable as per the norms mentioned therein.

ANNEXURE 2 – COVER LETTER FOR EOI SUBMISSION

(Company letterhead)

[Date]

To,
Metropolitan Commissioner,
Hyderabad Metropolitan Development Corporation,
7th Floor, Swarna Jayanthi Complex,
Ameerpet, Hyderabad – 500082

Dear Sir,

Ref: Expression of Interest Notice for Development of Logistics Parks at Lakdaram and Patancheru in Hyderabad on PPP mode We are submitting our proposal as a single entity certifying that:

Or

We are submitting this Bid (Proposal) as the Lead Member of a Consortium consisting of the following members, for and on behalf of the Consortium certifying that:

S No.	Names of Consortium Members	Address
1	Consortium Member 1 (Lead Member)	
2	Consortium Member 2	
3	Consortium Member 3	

i. We have gone through the contents of advertisement for this eligibility criterion and fulfil all the eligibility criteria as per eligibility criteria mentioned in EoI.
ii. All relevant documents are enclosed with our eligibility criteria.
iii. The details and contents of our eligibility criteria are authenticated and based on actual work carried out by our firm/ institution/ organization, as per record.
iv. We have understood that if, in case, it is found that our agency is not fulfilling any of the laid down criteria, or relevant details/ supporting documents are not found to be enclosed, we will not be given any opportunity for any clarifications and our eligibility criteria will be evaluated based on available documents in eligibility criteria.
v. We shall submit the Joint Bidding Agreement at time of submission of bid during RFP stage.

Signature of authorized signatory
Name: _____
Designation: ._____
[Please affix rubber stamp]

ANNEXURE 3 – CHECKLIST FOR ELIGIBILITY

S No.	Parameter	Yes/No	Remarks/ Justification

Signature of authorized signatory
Name: _____
Designation: _____
[Please affix rubber stamp]

ANNEXURE 4 – COMPANY PROFILE

(In case of consortium, to be provided for each member of the consortium)

S No.	Particular	Details	Remarks, if any	Page No.
1	Name of the Company:			
2	Registered Office:			
3	Date of Incorporation & Registration number (incorporation certificate to be included):			
4	Type of firm: Proprietary/ Partnership/ Pvt Ltd, Public Ltd Company			
5	Core business activities:			
6	Number of years in business			
7	Presence in India:			
8	Name of the nodal person			
9	Contact details of nodal person	Phone number Email id		
10	Whether the firm has been blacklisted by any Central Govt./ State Govt./ PSU/Govt. Bodies/ Autonomous? If yes, details thereof			
11	Location of offices in other parts of India			
12	Whether copy of the registration/ Memorandum of Association of the organization enclosed?			
13	Whether copies of PAN, GSTIN/ Service Tax Registration Certificate enclosed?			
14	Whether copy of the audited financial statements for last three financial years enclosed?			

Signature of authorized signatory
Name: _____
Designation: _____
[Please affix rubber stamp]

ANNEXURE 5 – TECHNICAL CAPABILITY OF THE FIRM

S No.	Name of the Project	Name of the Client	Location	Project Type (EPC/ PPP)	Sector (Related/ Other)	Sub Sector (Logisitcs/ Airport / Roads etc.)	Project Cost	Area Details (in sft)	Developed as single entity or as Lead Member of Consortium	Completion Date
Total									---	---

Signature of authorized signatory
Name: _____
Designation: _____
[Please affix rubber stamp]

Notes:

1. In case of Consortium the above details are to be given for each Member, as applicable
2. The claimed experience shall be supported by documentary evidence i.e. completion certificates, commissioning certificates duly attested etc.

ANNEXURE 6 – FINANCIAL CAPABILITY OF THE FIRM

(In case of consortium, to be provided for each member of the consortium)

					(Rs. in Crores)
S No.	**Financial Year**	**Whether Profitable (Yes/ No)**	**Annual Net Profit**	**Annual Turnover**	**Net Worth**
1					
2					
3					
Average of the above					-----
Note: Agencies are required to enclose auditor's certificate in support of their claim.					

Signature of authorized signatory
Name: _____
Designation: _____
[Please affix rubber stamp]

Counter Sign of Auditor
Name: _____
Name of the Agency: _____
[Please affix rubber stamp]

ANNEXURE 7 – FORMAT FOR AFFIDAVIT CERTIFYING THAT ENTITY IS NOT BLACKLISTED / BARRED

(on stamp paper of relevant value)

1. M/s_____, (the names and addresses of the registered office) hereby certify and confirm that we or any of our promoter(s)/ director(s) are not barred or blacklisted by central government or any state government/ department/ agency/ PSU in India from participating in Project/ either individually or as member of a Consortium as on _____

2. We further confirm that we are aware that, our bids for the captioned Project would be liable for rejection in case any material misrepresentation is made or discovered at any stage of the short listing/ selection process dated this day of 20__.

Name of the Agency: _____

Note: In case of consortium, *Affidavit to be signed by each member of consortium*

Signature of authorized signatory
Name: _____
Designation: _____
[Please affix rubber stamp]

ANNEXURE 8 – FORMAT FOR ANTI-COLLUSION CERTIFICATE

(on stamp paper of relevant value)

We hereby certify and confirm that in the preparation and submission of our proposal for the project **"Development of Logistics Parks at Lakdaram and Patancheru in Hyderabad" on PPP mode**, we have not acted in concert or in collusion with any other Firm or Agency or Organization or other person(s) and also not done any act, deed or thing which is or could be regarded as anti-competitive.

We further confirm that we have not offered nor will offer any illegal gratification in cash or kind to any person or agency in connection with the instant proposal.

Date:

Signature of authorized signatory
Name: _____
Designation: _____
[Please affix rubber stamp]

Note: In case of consortium, *Affidavit to be signed by each member of consortium*

ANNEXURE 9 – PRE-EOI QUERIES FORMAT

Bidders should submit the queries only in the format given below:

S. No.	Page No.	Clause No.	Description in RFP	Clarification Sought	Additional Remarks (if any)

ANNEXURE 10 – BIDDERS SHALL SUBMIT COMPLIANCE OF THE CLAUSES GIVEN BELOW IN THE RESPONSE TO EOI

This is as per office OM F.No.6/18/2019-PPD dated 23rd July 2020 inserting Rule 144 (xi) in the General Finance Rules (GFRs) 2017 by — “Department of Expenditure, Public Procurement Division, Ministry of Finance”.

1. Any bidder from a country which shares a land border with India will be eligible to bid in this tender, only if the bidder is registered with the Competent Authority. Competent authority for the purpose of registration shall be the Registration Committee constituted by the Department for Promotion of Industry and Internal Trade (DPIIT).

2. "Bidder" (including the term 'Tenderer', 'Bidder', 'Contractor', 'Consortium' or 'Service Provider' in certain contexts) means any person or firm or company, including any member of a consortium or joint venture (that is an association of several persons, or firms or companies), every artificial juridical person not falling in any of the descriptions of bidders stated hereinbefore, including any agency branch or office controlled by such person, participating in a procurement process.

3. "Bidder from a country which shares a land border with India" for the purpose of this Order means:
    a. An entity incorporated, established or registered in such a country; or
    b. A subsidiary of an entity incorporated, established or registered in such a country; or
    c. An entity substantially controlled through entities incorporated, established or registered in such a country; or
    d. An entity whose beneficial owner is situated in such a country; or
    e. An Indian (or other) agent of such an entity; or
    f. A natural person who is a citizen of such a country; or
    g. A consortium or joint venture where any member of the consortium or joint venture falls under any of the above
4. The beneficial owner for the purpose of (3) above will be as under:

    I. In case of a company or Limited Liability Partnership, the beneficial owner is the natural person(s), who, whether acting alone or together, or through one or more juridical person, has a controlling ownership interest or who exercises control through other means.
    Explanation –
    a) "Controlling ownership interest" means ownership of or entitlement to more than twenty-five per cent of shares or capital or profits of the company; SBD Page 44 of 220 Section-II (ITB, FCA, GCC) Projects Directorate Dec 2020
    b) "Control" shall include the right to appoint majority of the directors or to control the management or policy decisions including by virtue of their shareholding or management rights or shareholders agreements or voting agreements;

    II. In case of a partnership firm, the beneficial owner is the natural person(s) who, whether acting alone or together, or through one or more juridical person, has ownership of entitlement to more than fifteen percent of capital or profits of the partnership;

    III. In case of an unincorporated association or body of individuals, the beneficial owner is the natural person(s), who, whether acting alone or together, or through one or more juridical person, has ownership of or entitlement to more than fifteen percent of the property or capital or profits of such association or body of individuals;

    IV. Where no natural person is identified under (1) or (2) or (3) above, the beneficial owner is the relevant natural person who holds the position of senior managing official;

V. In case of a trust, the identification of beneficial owner(s) shall include identification of the author of the trust, the trustee, the beneficiaries with fifteen percent or more interest in the trust and any other natural person exercising ultimate effective control over the trust through a chain of control or ownership.

5. An Agent is a person employed to do any act for another, or to represent another in dealings with third person.

6. The successful bidder shall not be allowed to sub-contract works to any contractor from a country which shares a land border with India unless such contractor is registered with the Competent Authority. The definition of —contractor from a country which shares a land border with India shall be as in paragraph III above.

7. Validity of Registration: Registration should be valid at the time of submission of bids and should be valid at the time of placement of order.

8. The above provisions will not be applicable to bidders from those countries (even if sharing a land border with India) to which the Government of India has extended lines of credit or in which the Government of India is engaged in development projects (as per list given in the website of the Ministry of External Affairs).

9. The bidder shall submit a certificate/ undertaking for compliance with regard to above as given at Appendix-1 to Annexure-10.

Any false declaration and non-compliance of the above would be a ground for immediate rejection of offer or termination of the contract and further legal action in accordance with the laws.

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APPENDIX 1 TO ANNEXURE 10 – CERTIFICATE/ UNDERTAKING FOR COMPLIANCE WITH REGARD TO GUIDELINES GIVEN AT ANNEXURE-10

(on Company Letter Head)
(in case of consortium, to be submitted by each member)

[Date]

To,
Metropolitan Commissioner,
Hyderabad Metropolitan Development Corporation,
7th Floor, Swarna Jayanthi Complex,
Ameerpet, Hyderabad – 500082

Dear Sir,

Ref: Expression of Interest Notice for **"Development of Logistics Parks at Lakdaram and Patancheru in Hyderabad" on PPP mode**, **(as the case may be)**

We have read and understood the clauses given at Annexure-10. We hereby certify that we are not included under any of the clauses appearing in the guidelines at Annexure-10 and we are eligible to quote for this tender.

OR

We have read and understood the clauses given at Annexure-10. We hereby certify that we are eligible to quote for this tender, based on registration with the Competent Authority. The validity of the registration is upto _____ and this shall be kept valid at the time of placement of order (if any). A copy of the registration issued by Competent Authority, duly notarized is attached herewith.

A. We hereby certify and undertake that in case of becoming successful bidder, we shall mandatorily comply with clause 6 of the guidelines at Annexure-10.

B. We hereby confirm and accept that any false declaration and non-compliance of the clauses given in Annexure-10 would be a ground for immediate rejection of our offer or termination of the contract and further legal action in accordance with the laws.

Dated this day of, 20... _____ [signature] In the capacity of _____[position]

Duly authorized to sign this bid for and on behalf of _____ [name of bidder]

Signature of authorized signatory
Name: _____
Designation: _____
[Please affix rubber stamp]

Note: Declaration to be signed by each member of consortium

ANNEXURE 11 – FORMAT OF POWER OF ATTORNEY

(in case of consortium, POA of authorized signatory of lead member to be submitted along with authorization letter from consortium members for submission of response to EOI)

Know all men by these presents, We…….. (name of the firm and address of the registered office) do hereby irrevocably constitute, nominate, appoint and authorise Mr/ Ms (name), …… son/daughter/wife of …… and presently residing at ……., who is presently employed with us/ the Lead Member of our Consortium and holding the position of …… , as our true and lawful attorney (hereinafter referred to as the "Attorney") to do in our name and on our behalf, all such acts, deeds and things as are necessary or required in connection with or incidental to submission of our application for pre-qualification and submission of our bid for the ***** Project proposed or being developed by the Hyderabad Metropolitan Development Authority (the "Authority") including but not limited to signing and submission of all applications, bids and other documents and writings, participate in Pre-Applications and other conferences and providing information/ responses to the Authority, representing us in all matters before the Authority, signing and execution of all contracts including the Concession Agreement and undertakings consequent to acceptance of our bid, and generally dealing with the Authority in all matters in connection with or relating to or arising out of our bid for the said Project and/ or upon award thereof to us and/or till the entering into of the Concession Agreement with the Authority.

AND we hereby agree to ratify and confirm and do hereby ratify and confirm all acts, deeds and things done or caused to be done by our said Attorney pursuant to and in exercise of the powers conferred by this Power of Attorney and that all acts, deeds and things done by our said Attorney in exercise of the powers hereby conferred shall and shall always be deemed to have been done by us.

IN WITNESS WHEREOF WE, ……., THE ABOVE NAMED PRINCIPAL HAVE EXECUTED THIS POWER OF ATTORNEY ON THIS …… DAY OF …… 2…..

For

……..

(Signature, name, designation and address)

Witnesses:

1.

2.

(Notarised)